



## **Finance Committee of the Barbican Centre Board**

**Date:** TUESDAY, 1 MARCH 2016  
**Time:** 1.45 pm  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy John Tomlinson (Chairman)  
Deputy Dr Giles Shilson (Deputy Chairman)  
Lucy Frew  
Emma Kane  
Vivienne Littlechild  
Deputy Catherine McGuinness  
Judith Pleasance  
Keith Salway

**Enquiries:** Gregory Moore  
tel. no.: 020 7332 1399  
gregory.moore@cityoflondon.gov.uk

**Lunch will be served in the Guildhall Club at 1pm**  
**N.B. Part of this meeting could be the subject of audio or visual recording**

**John Barradell**  
**Town Clerk and Chief Executive**

# AGENDA

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**  
To approve the public minutes and summary of the meeting held on 2 December 2015.  
**For Decision**  
(Pages 1 - 4)
4. **OUTSTANDING ACTIONS**  
Report of the Town Clerk.  
**For Information**  
(Pages 5 - 6)
5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
6. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**
7. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.
8. **NON PUBLIC MINUTES**  
To approve the non-public minutes of the meeting held on 2 December 2015.  
**For Decision**  
(Pages 7 - 10)
9. **BUDGET UPDATE**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 11 - 14)
10. **SERVICE BASED REVIEW UPDATE**  
Report of the Managing Director.  
**For Information**  
(Pages 15 - 16)
11. **BUSINESS PLAN 2016-19**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 17 - 58)

12. **BUSINESS REVIEW**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 59 - 78)
13. **BAD DEBTS ANNUAL UPDATE**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 79 - 82)
14. **DEVELOPMENT UPDATE**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 83 - 86)
15. **BARBICAN CAPITAL WORKS: FIVE YEAR PLAN**  
Report of the Director of Buildings & Operations.  
**For Decision**  
(Pages 87 - 100)
16. **CAPITAL CAP UPDATE**  
Report of the Director of Operations & Buildings.  
**For Decision**  
(Pages 101 - 112)
17. **FORMATION OF BARBICAN CENTRE THEATRE PRODUCTIONS LIMITED**  
Report of the Chief Financial & Operating Officer.  
**For Information**  
(Pages 113 - 118)
18. **REPORT OF URGENT ACTION TAKEN**  
Report of the Town Clerk.  
**For Information**  
(Pages 119 - 120)
19. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
20. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**